

THE BRIDGE

The past, present and future of Queens' College



Issue 1 | Summer 2014



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THE BRIDGE

Welcome...

...to the inaugural edition of *The Bridge* magazine. This bi-annual publication for alumni is designed to give both a window into the College and important messages about the future of Queens'. News, views and articles from alumni are most welcome. Please send them to thebridge@queens.cam.ac.uk

The Bridge will be mailed to all old members and will be put on the College website. If you do not wish to receive a paper version, please let us know.

This edition is accompanied by a separate *Gifts to Queens'* publication in which we thank donors for giving to this charity. It also demonstrates in part how crucial alumni support is for the College.

We are currently considering the future of *The Record* magazine so that it is produced internally and will be a formal account of the year at Queens', including obituaries of old members. It will be placed on the College website so that all alumni and friends of the College can access it, as per the 2014 edition. Please address all *Record* issues to record@queens.cam.ac.uk



Mr Rowan Kitt,
Fellow & Development Director



Rod Caird in 2014 with the site of his demise in the background

An alternative path...

Rod Caird (1967)

Jailed for 18 months straight after his Finals for his part in the infamous "Garden House Riot" in 1970, Rod talks to *The Bridge* about how his life and relationships have been affected.

Queens' days...

I spent the summer of 1967 on the west coast of Canada which was one of the epicentres of hippie life. So Queens' was always going to be a change.

I made some very good life-long friends at College but, interestingly, my warmest memories of Queens' are to do with what we did independently of the College. And, I feel a stronger sense of belonging to Queens' now than I did then.

I got involved in drama very early on through Bats and stayed with them for all three years as well as joining random "leftie" groups. We had a weekly bread and cheese lunch with

the Socialist Society in someone's room over the Gatehouse. We all had long hair, and wore denim; and, crucially, I didn't have anything to do with anything that happened before lunchtime – 9am was a foreign concept.

The JCR was seen as boring and too much to do with the Establishment; anything with a whiff of being official was no-go e.g. the Union and the *Varsity* paper (edited at the time by Tony Wilson, later founder of Factory Records and with whom I worked at Granada TV in the 1980s). In 1969, I was involved in the occupation of the Senate House and University governance – we had no involvement whatsoever in the running of the College or University.

Unrest

In so far as the demonstration was organised in any sense, it was the *1/-Paper* that was the centre of things and I wrote a lot for it.

It ran a campaign to stop Cambridge tourist companies promoting travel in Greece during "Greek Week" because there was an anti-democratic regime there – an incredibly insensitive thing to do at the time.

A whole series of protests culminated in a dinner at the Garden House Hotel (now the Double Tree by Hilton) for local dignitaries hosted by Cambridge Tourism. The aim was just to picket the event.

We got huge speakers to blare out the music from the film *Z*, which came out in 1969 about Greek politics. We used John Vincent's room in Peterhouse which was opposite the hotel.

The Demonstration gets out of hand

People banged on windows of the Hotel – including me – and there was some pushing and shoving.

My downfall was having a mole-fuse (for smoking out moles.) People lobbed them in the direction of the Hotel and I threw one too. I was meant to throw it from behind a shield of friends but as I lobbed mine – my shield disappeared and three policemen saw me.

They arrested me and everyone fell over. I landed on a policeman and that was the basis of an assault charge (originally Actual Bodily Harm). I'm a physical coward so the idea of me squaring off with a copper is ridiculous.

Telling my parents

Having been locked up overnight, I came back to College the next morning and just carried on with life.



Rod (r) in *Events While Guarding the Bofors Gun* – Bats play c.1968

My main concern was how and when I was going to tell my parents. I put it off for a long time and they never quite came to terms with what happened. There I was on a pretty successful trajectory from school to a scholarship at Cambridge and suddenly, it was all gone.

It was a time when the gulf between my parents' generation and our generation was very wide. I suppose that's still true now but it seemed very acute then.

It was just too bizarre for my parents to deal with: it hurt them and it changed my relationship with them. Some of their friends in Scotland dropped them – it was like bereavement and some wrote in sympathy, as though I was dead.

I still feel really bad about it.

The aftermath

The College didn't react officially at the time as far as I remember. There was a committal hearing at Cambridge Magistrates' Court in April or thereabouts.

But I just got on and did my Finals and directed the May Week play by the Bats – *Henry IV Part I* – in Cloister Court. It was a very, very strange time in retrospect, a mixture of normality and a huge impending problem.

The trial

My parents came down for the trial at Hertford Assizes – it lasted a week. It was an election year and there had been hostile publicity. It seemed like exactly the right time to give student radicals a good telling-off.

It was plain where it was going all week – conviction. But it wasn't clear that the sentences would be at all severe. Our lawyer said we'd get harsh prison sentences. I think what he meant was maybe 3 months, perhaps suspended.

After the guilty verdict, bail was refused so we went to Brixton overnight and back for sentencing the next day. The whole thing was a weird experience.

Judge Melford Stevenson let fly and said he was going to give longer sentences, but was convinced that we under the influence of evil senior figures i.e. University Fellows.

When he said "18 months" – I remember that moment as clear as day. We were led off downstairs handcuffed, back to Brixton and then to Wormwood Scrubs.

Prison

I served a year because I got a third off for good behaviour. I was taught the value of working for money and we made road signs. I spent Christmas in jail – friends and some relatives came to visit and were wonderful.

There was some talk at the University of withholding our degrees for bringing the institution into disrepute. But we had a lot of support from senior members and my degree certificate eventually reached me in prison.

What happened next?

The day I was released, I just walked out of prison and my father collected me. I remember I went and bought a packet of cigarettes. It was an awkward journey back. My parents took me on holiday to the Highlands – but that was a very difficult time. I made light of the prison experience for years and said it was no big deal (the actual experience of prison wasn't) but the truth was, it was a giant life-change.

My sense is that a lot of changes for the good happened after 1970, though I suspect that in the immediate aftermath the prison sentences had exactly the desired effect and students kept their heads down for a while.

I had been applying to the BBC and Reuters to do foreign journalism, so that was completely derailed. So, I wrote a book about jail, wrote some freelance stuff and for the *Morning Star*. Then I joined Granada TV in Manchester in 1977 until I went freelance in 1993. Granada quite liked the fact that I'd been in jail – it made me intriguing.

I'm married, with grown-up boys. My sons think I'm quite interesting because of my spell in prison.

Rod's next appearance at Queens' will be when he pipes the Haggis into Old Hall on Burns Night 2015.

It'll be the first time he has played his pipes in the College since the 1969 May Ball, which he says was "memorable but far from a musical triumph".

In-flight...



Liz Sparrow (1980) – the world’s top female glider pilot

Photo: Eike Moeller

Most people have no idea about gliding, so here’s a taster: on an averagely good day I will take off from my home airfield, Lasham near Basingstoke, use my knowledge of the weather and air movements to race round a course of, perhaps, 500km out to Wales and across to Cambridgeshire at speeds of 100kph or more, before returning to Lasham.

A gliding competition consists of racing against others doing the same every day that the weather permits for a week, the winner each day being the fastest round the course, and the overall winner being the one who gets the highest places each day. It really is the best sport in the world!

As a result I’ve travelled to odd corners of Europe far away from tourist areas, and met and made friends with people around the world. And the joy of soaring in three dimensions on free energy looking down on spectacular countryside is immense.

Why gliding...?

While I was at Queens’, I was a keen oarswoman and I continued to row until I moved down to Salisbury - five rivers but no rowing.

Whilst at Cranfield, I found myself wondering about flying but knew that power-flying was expensive. I turned up at the gliding club one day, had a go and got instantly, totally hooked. That love affair began in 1990 and



Photo: Daniel Audier

continues to this day, where I’m ranked currently No 80 in the world – last year I was the top woman in world gliding.

My best result in UK National competitions is runner-up in 2012, when I also won the Women’s ‘Pre-Worlds’ in France. I’ve flown at several Women’s World Championships narrowly missing medals so far, and last year I qualified for the mixed team and flew the European Championships in Poland, coming 16th.

Queens’ days:

I went to Queens’ to read Engineering. If I’d gone elsewhere, I’d have read Civil Engineering, but, in fact, I found that it was the Mechanical options that tickled me and that’s what I focussed on in my final year.

My selection of a final year project on “fatigue crack growth” initially felt like watching paint dry... but then I discovered something new about sintered metals which was really exciting.

Sadly my supervisor discovered it in parallel - or that’s what he told me! So, it’s his name on the box, which no doubt explains his current fame as head of the University’s Materials Engineering Department.

I was one of the first Queens’ women. I think nobody had a real idea of how it would work out! There weren’t many of us. The question had been asked ‘do we separate the women or not?’, and the conclusion was to integrate us completely which, in retrospect, I’m sure was a good one.

However I came from an all-girls school and had no brothers, so it was a bit of a shock to be thrown into what felt like an exclusively male environment! I did struggle at first with the different learning styles, but once I realised that although the boys talked a

good talk, it didn’t mean they knew more than me, I had a great time.

Aside from Engineering, I really enjoyed rowing and became the second (I think?) Ladies Captain of Boats. Sadly, I never got my oars. I was also a keen Tiddlywinks player, winning my quarter-Blue.

Post Queens’ ...

Inspired by all this, I started work as a production engineer and spent many happy years making engine components, forklift trucks and technical composites, doing a Fellowship in Manufacturing Management at Cranfield along the way.

In 1996 I took a deep breath and quit to work for myself. A scary step, but I soon found myself busy, firstly in manufacturing and then service industries, then more recently in the public sector where, instead of designing factories, I design government and local authority services.

The Queens’ influence:

I was never sufficiently academic to be anyone’s darling, but I had a particular fondness for a number of the Engineering Fellows. Memories of Jim Prentis, John Carroll and Henry Cohen will stay with me always.

I have to mention the legendary annual dinner speech from Jim Prentis, who was Acting President, on the subject of contraceptive machines and design aspects thereof - which brought the house down!

For many years, I and my Engineering year-mates came along to the annual dinner and, what was perhaps most inspiring, was the fact that the relationships continued to build over the years. Now I’m an irregular attendee (peak gliding competition season!) but the fellowship is still there.

Genius entrepreneur

Demis Hassabis (1994) Google's Chief Artificial Intelligence Scientist

Demis read Computer Science at Queens' and sold his own artificial intelligence company, DeepMind Technologies, to Google in January of this year, for a reputed £400 million. He is now setting up a large Google artificial intelligence hub in London (rather than Silicon Valley) and is recruiting dozens of the world's top computer scientists to work with him on the mission of solving intelligence.

Queens' days...

Dr Robin Walker (Director of Studies in Computer Science) gave me important guidance: he made me wait until I was 18 to matriculate, which was a good decision socially; and, after a wild first year, he helped me buckle down to ensure I got a First.

It was the most fun three years of my life. From a social point of view, they were formative years and all my closest friends date from that time.

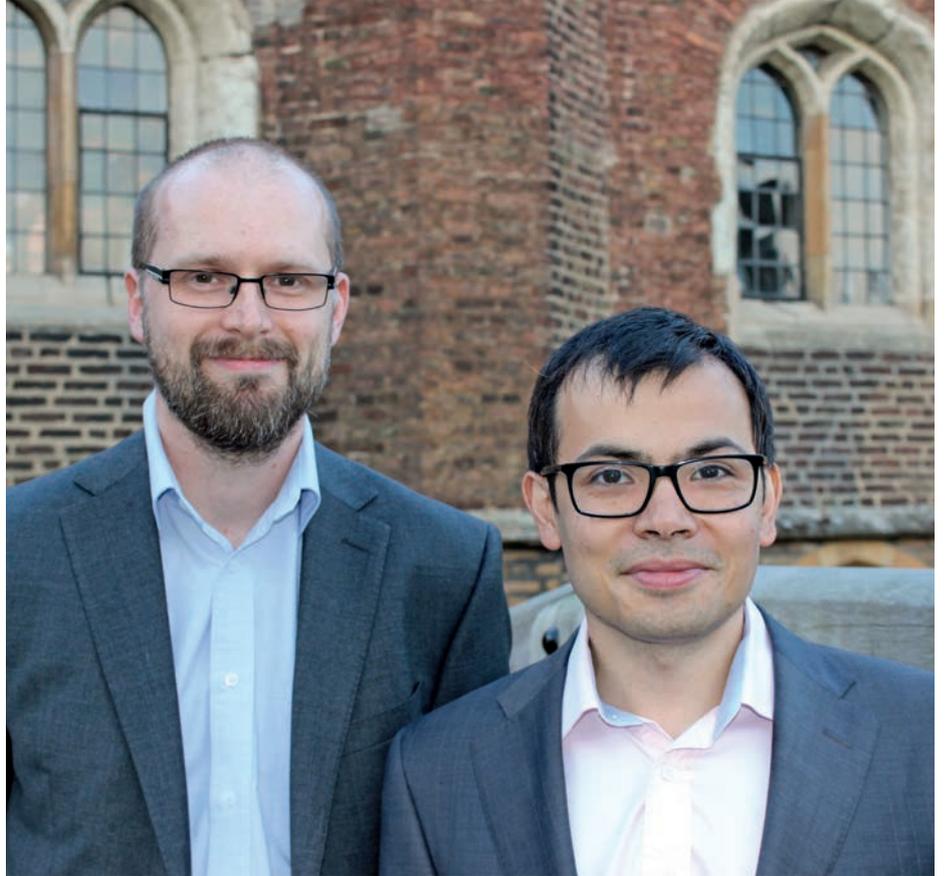
I met my wife, Teresa, at Queens' and we celebrate our anniversary on the date when we got together in the second year, rather than our actual wedding day!

I had a Porsche 911 Turbo (I managed to convince the CEO of my gap-year company, whose car it was, to lend to me) that I kept at Owlstone Croft so I could drive (very fast!) to Guildford for business meetings once a week. We used to drag-race with it on the slip road leading onto the M11 - it seemed innocent enough at the time!

The Cambridge influence...

I loved every moment of my time there and met many talented people, some of whom I would go on to work with in my companies. (Ben Coppin, 1993, is one such person.)

The history of the place is very inspiring. I remember saying to a friend of mine, as we walked along a quiet King's Parade very late one night, how amazing it was to be walking on the very same cobblestones as Newton, Rutherford, Crick, Russell and all the other greats! To me it felt as though intelligence and invention were literally seeping out of the ancient walls. It was incredibly exciting!



Demis (r) with Ben Coppin (1993) on the Bridge. Ben is one of several Queens' alumni who work for Google.

Nota Bene...

Demis was a chess master aged 13

He designed an award-winning computer game in his gap-year, Theme Park, one of the world's first simulation games, which sold millions of copies

He won the Mind Sports Olympiad five times

He has a PhD from UCL in Cognitive Neuroscience

He is a Fellow of the Royal Society of Arts

He begins his "second working day" at 10pm each night

Demis employs several Queens' alumni and there are 8 Queens' old members who work for Google, as far as we know

The Queens' relationship:

Demis was the guest speaker at Queens' Computer Science Annual Dinner in May and has regularly attended the Dinner since graduation

Demis will be giving a lecture to Queens' alumni at Academic Saturday in October on Artificial Intelligence

The Cambridge Computer Laboratory's Hall of Fame Awards gave the accolade "Company of the Year" to Demis' DeepMind Technologies in April

His pipeline wish: "I would love my children to go to Queens' as we did!"

Recent news & awards

(please send your news to thebridge@queens.cam.ac.uk)

Alumni



Dr Colin Butler (1931) became a centenarian in October last year and was hosted for birthday celebrations at Queens' by the President and the Alumni Office. Colin's father, **Walter**, and son, **Peter**, also came up to Queens' in 1905 and 1961 respectively.



Hannah Dixie (2009) has added to her top Fulbright award to Harvard Law School, by winning a fully-funded Postgraduate Fellowship from Harvard. She will be using it to work in Uganda.



Our oldest recipient of a PhD at Queens', **Dr John Goldsworthy (2010)**, is 85 years young. His thesis was on "International Financial Regulations: a legal perspective".



Alastair Hammerton (1979) has been appointed as a Circuit Judge, having enjoyed a long career as a barrister at 1, Chancery Lane.

Professor Jeremy Black MBE (1975), Professor of History at Exeter University and author of *The Battle of Waterloo: A New History*, will be leading a trip for Cambridge alumni to the Waterloo battlefield in 2015 to mark the 200th anniversary of this great encounter. (See Cambridge University alumni website).



Sam Goodman (2009) was awarded the Middle Temple's Queen Mother Scholarship, received a Distinction in the BCL and is taking up a pupillage at 20 Essex Street.

Richard Hills (1964), Emeritus Professor of Radio Astronomy, has been elected a Fellow of the Royal Society.

Fellows

Dr Andrew Rice (see page 7) and **Professor Richard Fentiman** have won prestigious Pilkington Prizes for teaching.

The following promotions have been announced:

Dr Martin Dixon to a Professorship in the Department of Land Economy



Dr Ioanna Sitaridou to a Senior Lectureship in the Department of Spanish & Portuguese

Dr James Russell, to a Professorship in the Department of Psychology

Dr Gillian Fraser, to a Senior Lectureship in the Department of Pathology

Professor Richard Prager has been appointed Head of the School of Technology which comprises the Engineering Department, the Computer Laboratory, the Department of Chemical Engineering & Biotechnology, the Judge Business School and the Cambridge Institute for Sustainability Leadership.

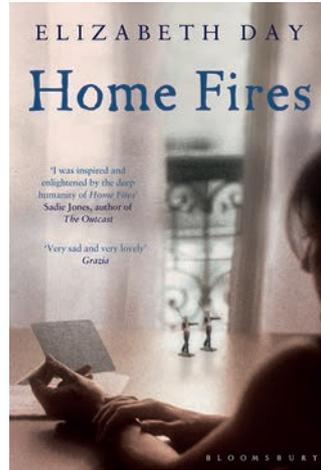
He oversees 1078 staff (244 academic), 1636 undergraduates and 1271 graduate students.

Three of our Fellows, **Professor Eivind Kahrs** (Tutor & Director of Studies in Asian & Middle Eastern Studies), **Dr Anna Paterson** (College Lecturer in Physiology) and **Dr Sarah Haggarty** (College Lecturer in English), have recently received teaching excellence awards under a new student-led scheme organised by CUSU.

Alumni Books



The International Distribution of News: The Associated Press, Press Association, and Reuters, 1848–1947 by **Dr Jonathan Silberstein-Loeb (2004)**



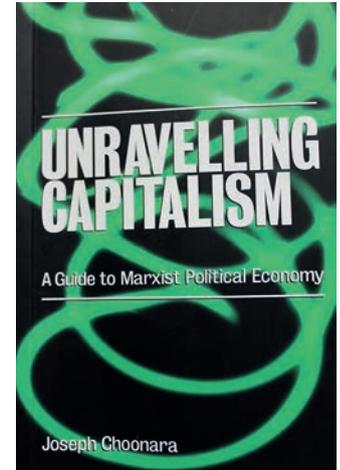
Home Fires by **Elizabeth Day (1998)**

Elizabeth is an award-winning journalist and author.



The Flow, **Caroline Martin (née Owen, 1986)**

This is the first part of a new trilogy for teenage children.



Unravelling Capitalism – a Guide to Marxist Political Economy, by **Joseph Choonara (1995)**



Jessica Wenbo Wang (2007) came all the way from Beijing to hold a wedding ceremony with her husband in Queens' Chapel, conducted by The Revd Dr Jonathan Holmes. With no family or friends able to attend, one of the Fellows acted as ring-bearer and then hosted the newly-weds to a Friday fish & chips lunch on High Table, where the President congratulated them.

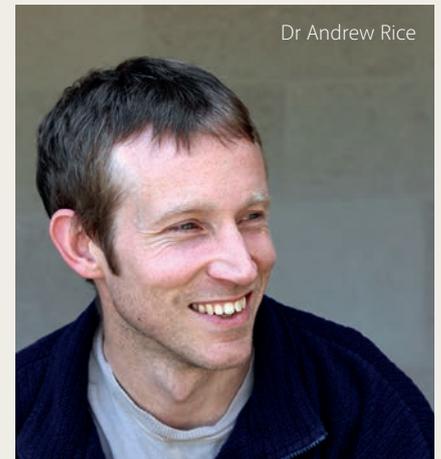
Do send in stories/photos of Queens' weddings to thebridge@queens.cam.ac.uk

Prize-winning Fellow

Several Pilkington Prizes are awarded by the University each year to recognise outstanding teaching. 2014 winner and Queens' Fellow of four years, Dr Andrew Rice, is taking over from the retiring Dr Robin Walker as Director of Studies in Computer Science. He is a Senior Lecturer in the University's Computer Laboratory, working in the Digital Technology Group.

Supervisions are probably the most unique and powerful part of a Cambridge undergraduate education. We wanted to see whether we could free up staff time during term so we could spend more time engaging with the supervision system. We took one of our lecture courses in the second year and replaced all of the lectures with pre-recorded videos (much like you would see on a MOOC) to see if we could spend more time working with individual supervisors and students. We collected lots of data on how the students used the material and the results were overwhelmingly positive.

Colleges have a major role to play in monitoring and improving the quality of supervision and Queens' is leading



Dr Andrew Rice

the way on this. Under Dr James Kelly (Senior Tutor) we are performing peer observations of teaching and actively identifying and sharing teaching innovations between subjects.

Former Pilkington Prize winners at Queens' include Professor Lisa Hall (Analytical Biotechnology), Professor Richard Prager (Medical Imaging/Engineering) and Professor-elect Martin Dixon (Property Law).

Retiring alumni Fellows



The Revd Dr Jonathan Holmes (1967) is retiring after twenty years as Dean of Chapel and over thirty years as Chaplain (the first five as Lay Chaplain), as well as serving as Assistant Director of Studies in Veterinary Medicine (and supervising Veterinary Anatomy for 35 years).

He has been a Fellow since 1983 and will become a Life Fellow. He has edited the last 25 editions of *The Record* magazine.

During his time at Queens' he was worked with

- 5 Presidents
- 6 Senior Tutors
- 22 Organ Scholars and 2 Directors of Music
- 97 Christian Union Reps
- 6 Chaplains
- 3 Deans of Chapel

"Though I have done twenty years, I will be the second shortest-serving of the six Deans since the Chapel was built in 1891", he says.

Jonathan has also commemorated the benefactors 87 times, been to 47 Advent Carol services and taken over 300 weddings. He thinks he has preached about 95 times on Sunday evenings, and perhaps 500 times on Sunday mornings, not to mention presiding at about 450 'Dean's Dinners'!

"No wonder I feel a bit tired!" he concludes.



Dr Robin Walker (1966) came up to read Natural Sciences at Queens', followed by a PhD at the Computer Laboratory. Since then, he has dedicated his working life to the College, taking on a plethora of roles including Director of Studies in Computer Science, Junior Bursar, mascot to the Boat Club and the Bats, and Senior Fellow.

A retirement dinner attended by Robin's former students in Computer Science was held in June.

Given his astounding knowledge of every brick of the College's buildings, the Governing Body has voted to retain Robin's services as Estates Bursar for a further two years, during which time he will be a Bye Fellow.



Professor Andrew Gamble (1965) is retiring and becomes a Fellow Emeritus, having joined the Queens' Fellowship in 2007. He was the first holder of the newly established Chair of Politics at Cambridge, and the first Head of the new Department of Politics & International Studies (2009-12). He read Economics & Politics at Queens', and then received an MA in Political Theory at Durham before returning to Cambridge for a PhD in Social & Political sciences. He was Professor of Politics at the University of Sheffield (1986-2006), and a Pro Vice-Chancellor (1994-98). He was a founder

member and subsequently Director of the Political Economy Research Centre, and joint editor of *The Political Quarterly* (1996-2012). He is a Fellow of the British Academy and the Academy of Social Sciences. His main research interests lie in political economy, British politics, political theory and political history. His 2003 book, *Between Europe and America*, won the W.J.M. Mackenzie Prize for the best book published in Political Science in 2003. In 2005 he received the Sir Isaiah Berlin Prize from the UK Political Studies Association for lifetime contribution to political studies.

Insight

This series of candid interviews with some of the College Officers aims to give alumni a clear appraisal of the challenges facing Queens'



Insight: The President

Lord (John) Eatwell (1964) is currently the longest-serving Head of House at Cambridge University, having become President in January 1997. He was elected by the Governing Body for a further five-year term in 2012.

He has recently been appointed Chair to the advisory board of the Institute for Policy Research at the University of Bath.

Lord Eatwell hosted his own matriculation year-group for their 50th anniversary Reunion dinner in March.

He describes his most memorable moment at University as stepping on to a rugby pitch in the same team as the great Mike Gibson (Ireland, British Lions & Queens'!)

What is your ambition for the College?

We must sustain Queens' as a college that provides the best education in Cambridge, including the all-round development of our students as people; and as the most supportive research environment for the fellowship.

What isn't the College good at?

We haven't been good at sustaining the Collegiate relationship throughout the lives of our alumni; there can be a huge hiatus in relationship with College when people leave and then some rebuild it at a later stage.

We need the input and sustained interest of the entire Queens' community, to which all of our alumni belong. We need them to be ambassadors for the College, help us with business contacts and create circles of interests.

I want Queens' to have an on-going role in enhancing people's lives and careers which will, in turn, enhance the College.

What is the biggest need?

The real challenge is to sustain funding of the supervision system – our teaching fellowships. This is the unique characteristic of a Cambridge college.

How can alumni help?

I feel fantastically lucky to have come to Queens' as an undergraduate. That underpins my determination to ensure that this College is on a more secure financial footing and has the best student community and research-active, fully-engaged Fellowship.

Any alumnus should feel able to express their views to the President and raise issues – I will get some things wrong now and again because we are all human, and it helps if our alumni can advise us.

And remember, old Members are welcome at Queens' at any time!



Insight: Mr Jonathan Spence – Senior Bursar

Background:

Trinity College, Oxford (Theology)

City career with Kleinwort Benson, Singer & Friedlander finishing as CEO of the Bank and the only person running one of the operating businesses to go on the group board

Left after the acquisition of S&F by an Icelandic bank fearing it would end badly

Retains interest in financial services through his Chairmanship of the Cambridge Building Society and as a non-executive director of the Bank of China in London

Married to Almudena, with an 11 year old son whom he enjoys taking to Twickenham and Lord's

At Queens' since 2006

Jonathan is also Director of Studies for MBA students

What is the scope of your role?

I look after all the financial aspects of the College, including investments. I was particularly recruited to use my business skills to build on some good foundations to help make the College run smoothly and very efficiently on the operational side. This matters particularly for Queens' as we are an under-endowed College and the operational side must not be a drain on the endowment.

What is the approximate cost of running Queens' per annum?

- £10 million
- Around £4.6 million goes on education
- The balance goes on wages, depreciation, buildings, other staff costs including pensions and so on.

What are the sources of income:

- £4.8m from room charges, conference business and meal charges
- c. £3m from academic fees (as mentioned, the educational spend is £4.6m)
- £1.5m worth of income from the endowment (capital gains are left in the endowment)
- Donations: in the last two years, these have been c. £3m including some major legacy gifts but before this, they were running at c. £1-1.5m

What does it cost to educate an undergraduate per annum?

- c. £17,000 for both the College and University fee, while student fees are £9,000
- Queens' effectively subsidises each undergraduate by c. £3,200 per annum (£1.5m total)
- Currently c. £0.7m of the endowment income is dedicated to cover this but there is a large unfunded balance

What is the size of the Queens' endowment?

- £65 million
- Richard III's endowment, taken by Henry VII, was worth another £60m
- An endowment of £125m would allow a college the size of Queens' to provide for everything we currently do, and would wish to do, in a sustainable way
- So, to double the endowment is the long-term aim
- Donations are a vital and essential contribution to the College. They must come in – to ensure we can build up the endowment to enable us to keep our independence and to do more than the bare minimum
- Queens' is the 5th largest college out of 31 in terms of student numbers but only the 19th in terms of size of investment assets. The level of investment assets is increasing gradually through a combination of investment performance, donations, not drawing on investment gains and investing the small operating surpluses in the endowment. The key major variable factor is the level of donations. This can make a huge difference to the College

How does the Investments Committee work?

- The "policy" is longer term with medium risk
- It's mostly invested in equities, largely in the UK; we don't just track the Index. There is a lot of value investment, some hedge funds, some direct holdings in private equity and some property assets, both direct and through unit trusts
- We also benchmark against a charity multi-asset fund (Sarasin) and the University endowment



Building renovations at Queens' are always expensive: Dockett Building 2014.

Who sits on the Committee?

- The President, Dr Murray Milgate, Prof Richard Weber, Prof-elect Martin Dixon – all Fellows who are particularly interested in investment
- The alumni are Andy Pomfret (1979) – former CEO of Rathbones; Richard Foulkes (1964) – former Vice-Chairman of Schroders; and Annamarie Koerling (1985), Head of Investment Management at Hoare & Co.

What property does Queens' own?

- A farm on the Suffolk/Essex border; a shop in Falmouth and one in Newbury
- We sold our gilts two years ago as we saw little prospect of further capital gains
- We took out an £8m long term loan in 2013-2014 for an average life of 32 years – a blended fixed-rate coupon of 4.42% per annum. This funding is being used to bring forward a number of major capital expenditure projects on the existing estate, including a total refurbishment of Dockett for the first time in 100 years

How many people work at Queens'?

- 120 staff – the overall numbers are reduced from eight years ago
- 75 academic staff – this number has increased in line with prioritising education
- Our policy is to encourage staff to exercise their judgement and discretion and take day to day decisions. Jobs become more interesting, people are motivated and the College runs in a better way

What are the financial aims of the College?

- We have to overcome our under-endowment as soon as possible through continued efficiency (generating operating surpluses year in year out) and receiving increased levels of donations which can be invested immediately for the long term
- Tuition fees under the next government are very unlikely to go up
- But academic costs will definitely rise

How can alumni help?

- If we have more income, we can do more than just the basic education
- For example, recruit the best and brightest by providing major bursaries and scholarships for undergraduates and postgraduates so they do not head to other colleges or universities
- Similarly, we could compete on a level playing field when it comes to recruiting the best supervisors in the world as well as retaining the excellent ones we have
- And, our buildings cost us c. £3.6m per annum just to run, which we try very hard to ensure our room charges to students and conference income covers



Insight: Dr James Kelly – Senior Tutor

Academic:

BA (Hons) University
College, Cardiff

Research MA in English
Warwick University

MPhil Pembroke College,
Cambridge

DPhil, Senior Research
Fellow & Lecturer in
English, Worcester
College, Oxford

At Queens' since 2009

Specialism:

Voyage narratives and
non-conformist writers of
the Early Modern period

Why is the supervision system under threat?

- Its very expensive but, of course, it provides the framework for the best teaching vehicle in the world
- We have yet to attract new Fellows in Law, Physiology, Mathematics, Geography and Philosophy. This entails significant investment on the part of the College
- Ideally, we would be able to offer accommodation for newly appointed lecturers and their families for sufficient time to get established in Cambridge. After that, they would be better able to provide for their own private accommodation
- We recently lost a prospective Fellow to a wealthier college – this person's heart lay in Queens' but enhanced material benefits offered by other colleges is often a compelling factor in decision-making

Is world-class teaching guaranteed at Queens'?

- What will undermine the supervision system – which is so expensive to run – is any slippage in teaching quality. Every supervision has to be the best it can be
- We have reflected deeply on our practice. We recognize that today's students arrive with a greater variety of learning experiences than ever before. The challenge for supervisors at Queens' is to identify learning styles among new students and adapt teaching styles to meet students at the point they have reached in the journey towards understanding their subject disciplines
- We have very little time to make our assessments and adapt our practice: the eight-week term is very brief
- In the last ten years across Higher Education institutions, there has been gradual acceptance of the fact that excellent teaching is something other than information delivery. This is well understood by the teaching and learning community at Queens'

How is Queens' at the cutting edge?

- Queens' is different to any other college in Cambridge because we have focused intently on the science that lies behind good teaching practice
- We have been working with **Dr Meg Tait (1990)**, our Bye-Fellow in Academic Development, to enhance all facets of teaching and learning at Queens'. Many Fellows have engaged with this initiative in ways that have led to enhancements in practice and I hope this process will continue and flourish accordingly

Has the £9,000 per annum tuition fee made a difference to students?

- Certainly, the financial burden placed upon students is greater than ever before. This inevitably leads some to question value for money. We work hard at Queens' to ensure that every student receives an all-round educational experience, and a preparation for life, that is priceless
- We are determined to provide the best possible experience for all our students. My first priority is to ensure that students are safe, and then to ensure that the educational experience at Queens' is second to none

Why a full-time Senior Tutor?

- To commit the time needed to support the education of almost 500 undergraduate students and 350-400 postgraduate students in Queens'

How many Fellows are there?

- Around fifty Official Fellows, twelve Bye-Fellows, nine Junior Research Fellows and up to twelve post-doctoral research associates
- The vast majority are teaching Queens' students

What is the aim with pastoral care at Queens'?

- The aim is to ensure the well-being of every single student, as far as it can be achieved, so that they are best able to take advantage of the educational opportunities on offer at Queens'

What sort of care is needed?

- We provide a flexible response according to need. This may range from round-the-clock care to occasional contact. The challenges faced by students necessarily

reflect those faced by society at large and these range from mental health issues, health issues, learning disabilities, other disability, bereavement, emotional, financial, and academic problems and the myriad of other issues that affect any individuals in any community

- Students are encouraged to become independent learners as they progress through the Tripos. For some, the pressures of making the transition from school to university learning bring difficulties to the surface. The rigor of the academic environment at Queens' can often reveal learning disability that remained hidden at school where learning is at a slower pace and more directed. Many school pupils adapt strategies for learning at "A" level that simply will not suffice at university
- We take pastoral care and welfare provision extremely seriously. Support for students is available, when necessary, around the clock and all year round
- Putting our efforts into ensuring the welfare of all our students increases the likelihood that their learning experience will be as good as it can be. We aim to do everything possible to provide every student with the best chance to fulfil his or her potential. This in turn allows them to make their contribution to society according to their chosen path in life



What resources are in place?

- We have supplemented the tutorial system with a welfare team. The two work in tandem. Tutors increasing focus on supporting students with academic-related problems, the welfare team provides comprehensive support in other spheres (medical-related, and other) and refers students to specialists as necessary
- The welfare team comprises our College Nurse and Chaplain – 50% of whose time is devoted to welfare
- Queens' is the first College to innovate in this way. The initiative has been well received by our own students and it has attracted favourable notice from the Cambridge University Students' Union
- The next stage is to work towards enhancing provision for our graduate community which now numbers around 350 students

Why is there such stress in students' lives nowadays?

- Heightened expectations among employers: the degree class matters more
- The increased pace of life generally and increasing pace of academic life especially
- The £9,000 fee imposes burdens upon students at an unprecedented level

How can alumni help?

- Our drive to attract new Fellows in subjects without adequate coverage is expensive and the College seeks support in this endeavour. Each Fellow costs in excess of £600,000-£750,000 to endow
- There are ever present calls upon resources by students. Thanks to the generosity of alumni we have sufficient means to support hardship cases that arise. The most pressing need is to find more resource to support undergraduate and graduate travel. Travel is indispensable in an increasingly global community. Students need to travel for education purposes, to participate in projects and placements. Some seek to explore the world, some seek to alleviate its problems through making an individual contribution to communities
- At the present time we can offer our students only limited support for their initiatives, and they deserve more

Sporting glory

We are keen to help alumni celebrate their moments of sporting glory by arranging anniversary dinners. In 2015, there will be a dinner marking 50 years since the famous Cuppers Cricket win of 1965 (for all Queens' cricketing alumni) and in 2016, we will mark the Rugby Cuppers win of 50 years ago with a similar event. If you have an idea for any extra-curricular reunion, please contact alumnievents@queens.cam.ac.uk

The standard has been set by the blades-winning **1994 Men's 1st May Boat**: they returned for a 20th anniversary celebration dinner in College on Bumps Supper night. The President donated two good bottles of claret to help the reunion. Two of the crew travelled from Australia and California and their coaches from yesteryear joined them.

Sporting excellence is thriving at the College, with Blues and half-Blues won by many students in different disciplines this year. Queens' provided the cox for the Blue Boat against Oxford in the form of freshman **Ian Middleton**, and, on the same day, **Zac Baynham-Herd** and **John Gorringe** won Soccer Blues at Craven Cottage, in a 1-0 victory. **Eleanor Duck** (Lacrosse), **Will Pearmain** (Golf),

Will Reid (Sailing) and **Dave McLean** (Hockey) all won Blues, the latter helping Cambridge to a 2-1 victory over Oxford.

Will Ryle-Hodges and **Joe Christopher** became double Blues as they represented Cambridge in Cross Country and Athletics (Will in the 3,000m and Mile, and Joe in the 3,000m and 5,000m). **David Turner (1959)**

still holds the 3000m Cambridge record, set in 1963!

Among notable College performances, the Women's Badminton team won both the League and Cuppers competitions. The Women's 2nd VIII won blades at the May Bumps and were promoted to the Second Division for the first time this century.



1994 Men's 1st VIII May Boat

Fiona Hughes (2010, current Engineering student)

Olympian – Cross Country Skiing

I'm only 24 but I have had a mixture of highs and lows in my skiing career so far. For example, the high of competing at the 2010 Winter Olympics in Vancouver, and then missing the much tougher standard set to compete at the 2014 Winter Olympics (by just a couple of seconds in races that take approximately 20 minutes).

Luckily I have great family and friends to support me during disappointments, and there's always another race to focus on doing well in. I know I have a lot more races ahead of me!

I got into cross country skiing through my parents. Instead of going on alpine skiing holidays as I child, I went on cross country skiing holidays to places like Norway. It was on these trips that I learnt to ski and had my first race experience.



To be successful at cross country skiing requires hard work and determination. I love my training and racing, so I enjoy the 12-20 hours of training I do a week. Through skiing I have got to travel to some amazing places, and have met a lot of fascinating people.

Queens' ...

I have always loved maths and problem solving, and that drew me to Engineering.

I have specialized in Civil, Structural & Environmental Engineering, and am planning on specialising further in Geotechnical Engineering.

My favourite thing about Queens' is the people. I enjoy being part of such a friendly, supportive and hard-working College.

Queens' has always been very supportive of my skiing. They have enabled me to combine skiing successfully with my studying. I couldn't have done this without their help, and I'm very grateful for this.

Fiona took a year out from studying at Queens' to compete internationally. She returns to College in October to complete her degree. She got a First in Part 1.

However, the Men's Rugby XV lost all their games this season so any offers from alumni coaches will be warmly considered!



Women's 2nd VIII



Ian Middleton



John Gorringe

Stop Press...

John Spencer (1967) has been appointed manager of the 2017 British & Irish Lions Rugby Union tour to New Zealand. John is a former England captain and was a British Lion in 1971 with fellow Queensman **Mike Gibson (1963 & Hon Fellow)**.



Where are they now?

Dr Geoff Cook (1955)

Then...

Geoff featured in one of the most celebrated feats in Cambridge (and, certainly, Queens') cricketing history. With the late, great Sri Lankan Queensman, **Gamini Goonesena (1953)**, he put on 289 for the seventh wicket in the 1957 Varsity match. It was the highest partnership for any wicket by either side in a Varsity match, and it also constituted the record partnership in first-class cricket for the seventh wicket at Lord's. Gamini hit 211 and Geoff contributed 111. Cambridge won by an innings and 186 runs – still the most crushing defeat inflicted on "the other place."

Geoff also put on a record partnership for the ninth Cambridge wicket: in the same year, he hit 200 with the late Colin Smith against Lancashire at Liverpool. He went on to play for Kent.

At College, Geoff was tutored by Max Bull, "tried to do as much work as possible and made many good friends", before leaving to do his clinical studies at Guy's Hospital.

Now...

Geoff was a GP in Ascot from 1964 until he retired in 1996 and played cricket until he was 75 for the Incogniti and Gemini teams. He founded a day hospice in Ascot in memory of a friend who died of cancer. He still plays tennis twice a week and golf at Swinley Forest.

He is married with three children.



Three Queensmen Blues in 1957: Geoff Cook and Ian Pieris (1955) (back row, 3rd & 2nd from r), with Gamini Goonesena as captain. Ted Dexter is on the captain's right

Halcyon Days

Memories of a Tour de Force

Gareth Branston (1992, Law)

In a week when the Tour de France passed almost outside Queens' College AND actually outside my current place of work in the courts of East London, I was asked to write a short piece on a memorable Fellow, student or occasion from my time at Queens' (1992-95).

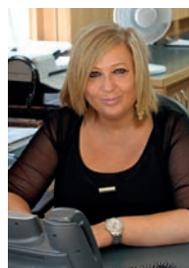
Having studied at Queens' with a ragtag bunch of misfits and tuppenny ha'penny clowns (many of whom remain lifelong friends with illustrious careers), I quickly ignored the student body and turned to the Faculty. But thoughts of late nights in the Law Library followed by supervisions with Messrs. Fentiman, Bridge and (Ignatius John) Keown simply brought me out in a cold sweat.

Thus, on Monday 7th July 2014, as I whooped and hollered at the lycra-clad mentalists on bikes zooming through Stratford, my thoughts turned to another team of dedicated professionals on a mission to deliver their leaders to the top of the podium (figuratively speaking).

These were the College Porters, whose headquarters were not the high falutin, luxury team bus of today's newly redeveloped Porters' Lodge but more a hastily parked camper van in a ditch by the side of Silver Street. Nevertheless, this team of hardened malefolk and one woman (Porteress?) provided constant comfort and

support to students seeking to rise high in the General Classification. Whenever a big pile-up on the tricky descent into Cambridge delayed the arrival of a missive from a hometown sweetheart (soon forgotten) or a parental postal order, the Porters were there, by the pigeonholes, to provide a lift back onto the metaphorical saddle of life. They could also book you a punt.

Leading the team in the early 90s was the Miguel Indurain of Porters, Jim Coulter; a man of ferociously large thighs who was well equipped for the long mountain stages so familiar to those living three years in the Fens. Nice guy Mel sat grinning on Jim's rear wheel; a regular contender for the young rider's white jersey. While, as a lone beacon of femininity in amongst all that gym-toned testosterone, Stav (pictured) was clearly



riding in the wrong competition. Other Porters' names escape me; the less well-known *domestiques* of the Tour, charged mainly with carrying refreshments up from Des and Dave in the team cars.

Yet one character lives very long in the memory: Tony Thorpe. Tony was a charming, effervescent, cuddly bear of a Porter hidden

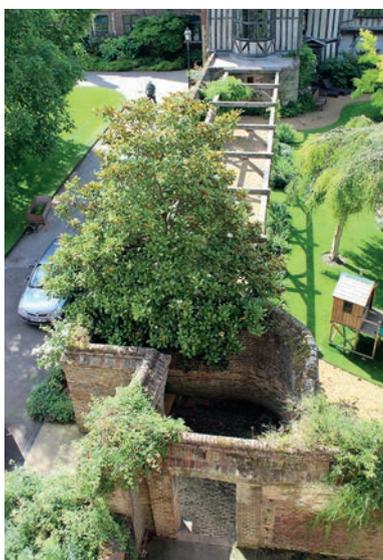


beneath six veneers of snarl. First meetings usually elicited a growl. But, like sprint specialist Djamel Abdoujaparov, Tony's high elbows and tough manner penetrated gaps almost too narrow for his svelte frame. I don't know if his face had ever hit the asphalt in a crowded bunch sprint but his spirit was indomitable and he had the green tie of the leader of the points competition to prove it.

To be fair to Tony, with enough time and effort, students could find a way through the robust outer layer to the charm bubbling beneath. Regrettably, I did not obtain funding for a postgraduate degree so left before that particular victory. But even those of us slightly fearful of this rumbustious animal of a man found his constant presence in the Lodge reassuring and entertaining.

I left Queens' in 1995 with Tony Thorpe's occasional grimace etched in my consciousness. He may not have helped hugely with my Contract or Roman Law exams. Nor did he assist me much when I established myself as a vital number 9 batsman for the College cricket team. But while I had toiled away on the Alpe d'Huez of a Cambridge law degree, he had been an ever-present spectator at the side of the road, throwing water at my face and shouting in my ear.

Gareth is now a District Judge (Magistrates' Courts) and Recorder of the Crown Court. He is based in London and lives in Kent with his wife, Trish, and daughter.



Queens' Curiosities

This appears to be a four-door folly designed to allow the President access to his orchard (which once flourished in Friars Court) from his walled garden. It also allowed Fellows access to their Garden from Walnut Tree Court. Neither the President (not a Fellow), nor the Fellows had to "trespass" on each other's property.

It probably dates from the 1540s when Queens' took over the Carmelite priory's land.

If any alumni can throw any further light on this, please email thebridge@queens.cam.ac.uk

Old Members Involved

Communication with alumni

- This is being radically overhauled through this new bi-annual magazine, a new College website arriving shortly, a Facebook group, LinkedIn and Twitter, as well as E-bulletins. Please ensure we have your current address and email

Building Queens' networks

- The College is working on developing its worldwide alumni networks. The Development Director has been to Hong Kong (accompanying the President) and Singapore this year to meet old members there and ensure that alumni are up to date with the challenges that Queens' faces. The President hosted a lunch for several alumni in Washington and the Development Director will visit New York among other places in the Michaelmas term
- There will be a new *Queens' in Oxford Dinner* (to match those in the North-West and Cambridge), kindly organised by **Caroline Martin (1985)** at our sister College, Pembroke
- The Development Director has met up this year with alumni in Dublin, Somerset, Gloucestershire, Leicestershire, Newcastle, Worcestershire, London, Oxfordshire and Berkshire
- Offers to host networking events in your location are gratefully received and the Development Office can provide support

Events programme

- We are keen to rejuvenate and improve our events for alumni and started with Alumni Family Day in June, which enabled alumni with children to attend an event more easily
- Please do let us have suggestions for events and how to improve them at alumni@queens.cam.ac.uk

Business Contacts Service

- Current students and young alumni can now ask the Development Office for direct advice from alumni in a particular company or industry
- Please add your name to the list of participating alumni
- 40-50 students were helped in 2013-14
- **Roger Michell (1974)** advised **Jon Porter (2011)** on the acting business
- **Peter Ho (1982)** offered **Jean Li Tan (2012)** an internship at Mayer Brown in Hong Kong
- **Andrew Spink QC (1981)** advised **Esteira Hiwazi (2012)** on the Bar
- **Stefano Quadrio Curzio (1984)** gave advice to several students interested in finance
- **Dr Andrew Bailey (1978)** helped postgraduate **Diego Cerdeiro (2010)** with careers advice in Economics. Diego now has a job with the IMF in Washington DC

Fundraising

- We are in constant fundraising mode for the supervision system, the endowment, student support and buildings
- Our aim is to raise £3 million per annum consistently from donations

The 1448 Society

- In 2012-13, Queens' was ranked 21st out of 31 colleges in terms of how many alumni gave a gift. About 8% of old members donate
- The College needs all alumni to donate regularly according to their means and to encourage this, the 1448 Society has been created
- You can donate £14.48 per annum (minimum), per quarter or per month; or, £144.80 or £1,448 etc. The idea is to keep moving the decimal point to the right where possible!
- This is normally done by Direct Debit
- There is a 1448 Society Garden Party or event each summer for members

The Arthur Armitage Society

- The College has been built, over five centuries, on the generosity of alumni leaving bequests to Queens' in their Wills
- There are significant inheritance tax and other benefits from leaving money to a charity like Queens'
- Please add Queens' to your Will. Further information on all forms of support for the College can be provided by the Development Office



The Arthur Armitage & 1448 Societies' Garden Party 2014
Terry Heymann (1996), Tom Richard (1947) & Christopher Maynard (1970)

For all the above, please email alumni@queens.cam.ac.uk or phone 01223 331944

We are grateful for all support from Queens' members

The Tiley Law Fund

Generations of Queens' students benefited from the teaching, wisdom and personal guidance of the late Professor John Tiley, who died tragically in 2013. John was a Fellow of Queens' for 46 years.

The appointment of a Fellow in Law in John's name will serve as a permanent reminder of his service, as well as meeting the need for additional College teaching in the subject. John's widow, Jillinda, has given her full support to this initiative.

Alumni who knew John (and others) are warmly invited to donate to this Fellowship. Almost £100,000 has already been raised towards the £600,000 target needed to endow the post (in conjunction with the Law Faculty) in perpetuity. Please contact alumni@queens.cam.ac.uk

The tradition of excellence in Law at Queens' is being perpetuated through our current Fellows:

Professor Richard Fentiman will take up the post of Chair of the Law Faculty in April 2015, and the new edition of his book *International Commercial Litigation* will be published in January 2015.



He was recently awarded a Pilkington Prize for excellence in teaching by the University. The citation read:

Richard Fentiman is an exceptional teacher, whose entertaining and invigorating lectures have engaged students for many years. Described by one as making "even the dreariest topic seem exciting", he is consistently ranked as one of the top-rated lecturers in the Law Faculty.

Dr John Allison has recently finished editing *The Oxford Edition of Dicey*, two volumes published by OUP and containing AV Dicey's main constitutional writings. The second volume contains a new comparative



constitutional book by Dicey, derived from largely unpublished and unknown manuscripts. The parliamentary report, *A New Magna Carta?*, to which John Allison contributed by giving oral evidence before the House of Commons Political & Constitutional Reform Select Committee, was published in July.

Professor-elect Martin Dixon (Law & Land Economy) taught HRH Prince William during the latter's brief period of study at Cambridge this year. Martin is a previous winner of a Pilkington Prize.



Dr Federica Paddeu is our Junior Research Fellow in International Law and an Associate Fellow of the Lauterpacht Centre for International Law. She is from Venezuela and worked for Baker & McKenzie in Caracas. She is preparing a monograph for Cambridge University Press.



His Honour Judge Stuart Bridge (1977) (non teaching) is a Life Fellow and active as a Circuit Judge based at Luton Crown Court.

Law alumni who came to speak at Queens' this year:

Karim Khalil QC (1980) of One Paper Buildings and **Christopher Knight (2003)** of 11 King's Bench Walk spoke to current Law students about a career at the Bar.

Philip Marshall QC (1983) of Serle Court was guest speaker at the Law Society Dinner.

Queens' Bench Event:

Parliament Chamber, Inner Temple, 29 October 6.30-8pm (networking drinks for all Queens' Law alumni and current Law students and Fellows.



The Friends of Queens' Music

This was launched in 2014 to create a local, national and international support base for all forms of music at Queens' and, crucially, to raise funds to cover all aspects of musical performance at the College.

The inaugural Alumni Day in June gave a platform for College musicians to perform for the Friends. All venues were packed and audiences were treated to choral music in Chapel, close harmony in the Bar, chamber music in Old Hall and music for two pianos in the Long Gallery.

Please join! For more information, call 01223 331944 or email alumni@queens.cam.ac.uk



Queens' Telephone Campaign 2014 (September 8-20)

Please give further support to Queens' in 2014. It is a tough job for the student callers but they work hard and do their best for the College.

This year, the Campaign will focus on

- The supervision system
- The College endowment
- Student support

Alumni Events



- 1 Alumni in Hong Kong - Simon Ong, Roy Pang, Joe Pang & Tjun Tang
- 2 Academic Saturday - lecture by Prof David Beatty (1964)
- 3 Inaugural Alumni Family Day - Kirsty Ions (née Lamb, 1995) and clan
- 4 1983's 30th Anniversary Reunion
- 5 Lord Eatwell, Mrs A Yim, Lady Eatwell & Prof Anthony Yim (1978) in Hong Kong
- 6 Remembrance Day - Messrs North, Randall, Roberts & Redfern (all 1953)
- 7 Queens' members in Singapore
- 8 MA Degree Congregation - 2007 matriculants
- 9 1973's 40th Anniversary Reunion - Clive Panto, Bill Ainley & Jonathan Taylor
- 10 1993's 20th Anniversary Reunion - Claire Warrior & Helen Reynolds
- 11 Ben Kiggell (1986), David Palmer (1974) & Steve Blencowe (1963) in Singapore
- 12 Varsity Match - Evan Richards (1993), Nigel Clark (1959) & Lewis Bantin (1995)



Queens' Event Schedule

We are reviewing and expanding our events programme for alumni.
Please check the website, email bulletins or Facebook for details.

2014

Academic Saturday

Saturday 11 October

Special lectures and presentations by College Fellows and Members (also suitable for children aged 14 and over)

1974's 40th Anniversary Reunion Dinner

Saturday 11 October

Alumni High Table Dining

Sunday 12 October, Sunday 2 November

Queens' Oxfordshire Regional Dinner

Friday 17 October

1984's 30th Anniversary Reunion Dinner

Saturday 25 October

Queens' Bench Law Networking Event

Wednesday 29 October

Parliament Chamber, Inner Temple, London

Remembrance Sunday Service (for all)

Sunday 9 November

With a Reunion Lunch for all those who matriculated in 1954 and before

1994's 20th Anniversary Reunion Dinner

Saturday 15 November

Queens' Reunion at the Varsity Rugby Match

Thursday 11 December

Twickenham

2015 *Save the Dates*

MA Graduands Lunch (2008 matriculants)

Saturday 21 February

1965's 50th Anniversary Reunion Dinner

Saturday 14 March

2005's 10th Anniversary Reunion Dinner

Saturday 9 May

Alumni High Table Dining

1 February, 1 March, 10 May, 31 May
(all Sunday)

Alumni Family Day

Sunday 21 June

Cricketing alumni Dinner

Friday 17 July

Contact us:

Alumni & Development Office
T7 Fisher Building
Queens' College
Cambridge
CB3 9ET

alumni@queens.cam.ac.uk
www.queens.cam.ac.uk

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 Follow us on LinkedIn **Queens' College Cambridge Members**