# QUEENS' COLLEGE, CAMBRIDGE REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2007

# FINANCIAL STATEMENTS

# FOR THE YEAR ENDED 30 JUNE 2007

Contents	Page
Governance of the College	3
Governing Body and Advisors	4
President's Review	6
Report of the Auditors	7
Statement of Principal Accounting Policies	9
Income and Expenditure Account	12
Statement of Total Recognised Gains and Losses	13
Balance Sheet	14
Cash Flow Statement	15
Notes to the Financial Statements	16

#### **GOVERNANCE OF THE COLLEGE**

#### FOR THE YEAR ENDED 30 JUNE 2007

The College has the following aims:

- to support a community of Fellows and students
- to achieve excellence in education at both undergraduate and postgraduate levels
- to promote academic research of the highest quality by Fellows and postgraduate students
- to maintain and enhance the endowments and benefactions, historic buildings and grounds of the College for the benefit of future generations.

Remaining an independent foundation, forming part of a collegiate university, is fundamental to the College's long-term strategy.

The College is a corporate body consisting of the President, the Fellows and the Scholars. It is an exempt charity, with its registered office at Silver Street, Cambridge, CB3 9ET. The Governing Body, which consists of the President and the Fellows with four student members, holds at least six meetings each year. The President, Professorial Fellows and Official Fellows are the voting members of the Governing Body. The Bursarial Committee, consisting of the President, the Bursars, the Senior Tutor and four Fellows oversees the financial management of the College in accordance with the College Statutes, under the overall direction of the Governing Body.

In accordance with the College Statutes, the Senior Bursar, advised by the Bursarial Committee is responsible for the financial management of the College, subject to the overall control of the Governing Body.

The Bursarial Committee is responsible for ensuring that there is an effective system of internal control and that accounting records are properly kept. It is required to present audited financial statements for each financial year, prepared in accordance with the Statutes of the University, for approval by the Governing Body.

In causing the financial statements to be prepared, the Governing Body has ensured that:

- suitable accounting policies are selected and applied consistently;
- judgements and estimates are made that are reasonable and prudent;
- applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.

The Governing Body is satisfied that the College has adequate resources to continue in operation for the foreseeable future. The financial statements are accordingly prepared on a going concern basis. The Governing Body has taken reasonable steps to ensure that there are appropriate financial and management controls in place to safeguard the assets of the College and prevent and detect fraud. Any system of internal financial control, however, can only provide reasonable, not absolute, assurance against material misstatement or loss.

#### **GOVERNING BODY AND ADVISORS**

#### FOR THE YEAR ENDED 30 JUNE 2007

The names of the members of the Governing Body were as follows. Only the President, Professorial Fellows and Official Fellows are voting members in most circumstances.

<u>President</u>	Dr A D Cosh	Dr I Sitaridou
Lord Eatwell	Prof. R R Weber	Dr A Zurcher
	Prof. J A Jackson	Mr J Spence <sup>1</sup>
<u>Life Fellows</u>	Mr R G Fentiman	Dr J Russell <sup>1</sup>
Mr D Parmée	Revd Dr J M Holmes	1
Prof. Sir Derek Bowett	Prof. D Cebon	Dr M Petraglia <sup>1</sup>
Prof. A C Spearing	Dr H J Field	Prof. A M Gamble <sup>2</sup>
Dr B A Callingham	Dr R W Prager	
Prof. J E Carroll	Prof R L Jones	
Prof. P G Stein	Dr K F Priestley	Bye-Fellows
Revd Dr B L Hebblethwaite	Dr C N Pitelis	Mr S N Bridge
Dr J T Green	Dr E G Kahrs	Dr A D Challinor
Dr T H Coaker	Dr A H Gee	Dr G H Treece
Dr W A Phillips	Prof D R Ward	Dr K Gill
Revd Dr B I Bradshaw	Prof J L Scott	Dr R J Smith
Prof. A N Hayhurst	Revd Dr F N Watts	Dr A M C Odhams <sup>1</sup>
Prof. P Spufford	Mr L A Bollom	Dr C Smith <sup>1</sup>

Revd Canon J C Polkinghorne

Prof. J E Baldwin

Prof. Lord Oxburgh

Dr C J Pountain

Professorial Fellows Prof. A Singh Prof. J Diggle Prof. J Tilev Prof. P H Haynes Prof. E A H Hall Prof. D A King Prof. A N Lasenby Prof. D.K. Menon

Official Fellows Dr R D H Walker Dr M J Milgate Dr R A W Rex Dr A M W Glass Dr I K Patterson Dr C E Bryant Dr M P V Crowley Dr J C Muldrew Dr J W P Campbell Dr H R N Jones Dr M J Dixon Dr A C Thompson Dr J R Gog Dr A A Seshia

Prof E M Terentjev

Dr D M Henderson

Dr J W F Allison

Dr B J Glover

The Very Revd. C G Whittall <sup>3</sup> Research Fellows Dr J Lovell Dr C G Wilkins Dr J C Wilmott Dr S Crangle Dr T T Berger<sup>1</sup> Ms A M Rossi<sup>1</sup> Ms F Brittan<sup>1</sup>

Dr I R McDaniel<sup>1</sup>

<sup>&</sup>lt;sup>1</sup> From 1st October 2006 <sup>2</sup> From 1st January 2007 <sup>3</sup> From 1st April 2007

#### **GOVERNING BODY AND ADVISORS - continued**

#### FOR THE YEAR ENDED 30 JUNE 2007

#### **Bursarial Committee**

Lord Eatwell, President
Professor R Weber, Vice President
Mr J Spence, Senior Bursar
Dr R D H Walker, Junior Bursar
Dr M J Milgate, Senior Tutor
Mr L A Bollom, Steward
Dr C N Pitelis
Dr H J Field

#### **Auditors**

Peters Elworthy & Moore Salisbury House Station Road Cambridge, CB1 2LA

#### **Bankers**

National Westminster Bank plc 23 Market Street Cambridge CB2 3PA

#### **Investment Fund Managers**

Lazard Asset Management Limited 50 Berkeley Street London, W1J 8HA

#### PRESIDENT'S REVIEW

#### FOR THE YEAR ENDED 30 JUNE 2007

These accounts once again demonstrate that Queens' College continues to succeed in its goals of providing a first class educational and research environment to undergraduates, graduate students and fellows alike, whilst also living within its means. For much of those means we are indebted to many generations of benefactors, large and small. As I noted last year, if, in the future, we are to sustain the leading role of Queens' in the University, new investments will be necessary in the fabric of the College, as well as in our people.

The College achieved an operating surplus, before transfers of £367,954, as set out in the Income & Expenditure Account on page 12. After transfers to income within restricted funds of £202,715 and an unusually high contribution to the Colleges' Fund of £105, 282, due to a one-off change in accounting practice, our net surplus is £59,958, which is much lower than we would like. Our actual contribution to the Colleges' Fund for this year is £41,731, although it seems wrong in principle that an acknowledged "poorer" College, such as Queens', should make any contribution at all to this Fund. Our net assets have grown to £70.286 million, of which £58.368 million is represented by our investment assets, principally quoted investments, and £11.564 million are tangible assets. The growth in tangible assets in the last year reflects the expenditure on the new floor for the Cripps Building.

As mentioned above, this year has been dominated by the construction of the new floor of the Cripps Building, which was completed shortly after the period under review. A major project, such as this, inevitably affected the business of the College, particularly our conference and banqueting revenues, but I am sure the end product, in the form of the Stephen G. Thomas Teaching and Research Centre, with its purpose built teaching rooms and additional student accommodation, more than justifies the short term challenges. The College is very grateful to the benefactors who supported this project and especially Mrs Catherine Thomas and Mr Edward Cripps.

The College is most grateful for the many donations and bequests from Queens' members and their families, from Founder Benefactors and other well-wishers, totalling £1,764,446 which includes donations for the Queens' College Boat Club and other separate trusts. In addition, in the year ended 30<sup>th</sup> June 2007 the College has been notified of new legacies in favour of Queens' from 16 members, which brings the total of notified legacies to 216. I cannot emphasise enough how important such donations are for the future of the College, both for maintaining and developing our academic excellence and for developing further and maintaining the College's facilities. In particular, we do need to raise funds for our core endowment to support our educational goals.

I have mentioned in my recent reports two remaining major capital projects, being the Round and Owlstone Croft. I am hopeful that we will make tangible progress on one of these during the next year, and we will also upgrade our existing buildings to meet the ever changing needs of the regulatory environment in which the College must operate.

These accounts indicate that Queens' manages its resources well during challenging times. I believe members can support the College with confidence.

John Eatwell

#### QUEENS' COLLEGE, CAMBRIDGE INDEPENDENT AUDITORS' REPORT TO THE GOVERNING BODY FOR THE YEAR ENDED 30 JUNE 2007

We have audited the financial statements which comprise the income and expenditure account, the statement of total recognised gains and losses, the balance sheet, the cash flow statement and related notes. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the College's Governing Body, as a body, in accordance with College's Statutes and the Statutes of the University of Cambridge. Our audit work has been undertaken so that we might state to the College's Governing Body those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the College and the College's Governing Body as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective Responsibilities of the Governing Body and Auditors

The Governing Body's responsibilities for preparing the Report of the Governance of the College and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Governance of the College.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the College's Statutes and the Statutes of the University of Cambridge. We also report to you if, in our opinion, the Report of the Governing Body is not consistent with the financial statements, if the College has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding Officers' remuneration and transactions with the College is not disclosed.

We read other information contained in the Report of the Governance of the College and consider whether it is consistent with the audited financial statements. We consider the implications for our report if we become aware of any apparent misstatements within it. Our responsibilities do not extend to any other information.

#### **Basis of Audit Opinion**

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Governing Body in the preparation of the financial statements, and of whether the accounting policies are appropriate to the College's circumstances, consistently applied and adequately disclosed.

#### QUEENS' COLLEGE, CAMBRIDGE INDEPENDENT AUDITORS' REPORT TO THE GOVERNING BODY (continued) FOR THE YEAR ENDED 30 JUNE 2007

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of the information in the financial statements.

#### **Qualified Opinion Arising from Disagreement about Accounting Treatment**

Financial Reporting Standard 17 'Retirement Benefits' (FRS 17) requires disclosure of the cost of providing retirement benefits and the related gains, losses, assets and liabilities. As explained in note 21 the College has not obtained and disclosed the necessary information for the years ended 30 June 2005, 2006, and 2007. However, it is not possible to quantify the effect of this departure from Financial Reporting Standards.

Except for the departure from FRS 17, in our opinion the financial statements:

- give a true and fair view, in accordance with UK Generally Accepted Accounting Practice, of the state of the College's affairs as at 30 June 2007 and of the surplus of the College for the year then ended; and
- have been properly prepared in accordance with the College's Statutes and the Statutes of the University of Cambridge.

#### **Opinion**

In our opinion the contribution due from the College to the University has been correctly computed in accordance with the provisions of Statute G, II of the University of Cambridge.

PETERS ELWORTHY & MOORE Chartered Accountants and Registered Auditor

**CAMBRIDGE** 

#### STATEMENT OF PRINCIPAL ACCOUNTING POLICIES

#### FOR THE YEAR ENDED 30 JUNE 2007

#### **Basis of accounting**

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of investment assets, and in accordance with the provisions of the Statutes of the College and of the University of Cambridge and applicable Accounting Standards.

In addition, the financial statements comply with the Statement of Recommended Practice for accounting in Further and Higher Education (the SORP) with the exception of the Balance Sheet, which has been presented in the different format as set out in the relevant section of the Statutes and Ordinances of the University of Cambridge (RCCA). The provisions of the SORP require endowments, deferred grants and revaluation reserves to be disclosed on the face of the Balance Sheet, whereas RCCA requires that part of this information be disclosed in Notes to the Accounts

All of the income and expenditure carried out by the College during this accounting period was for collegiate purposes.

#### **Basis of consolidation**

A separate balance sheet and related notes for the College are not included in the accounts because the College's subsidiary company is a conference and banqueting trading company which donates its profits to the College each year. The balance sheet for the College alone would not be materially different to the one included in the accounts.

#### **Recognition of income**

Income from the investment of restricted funds is included in the Income and Expenditure Account to the extent of the expenditure incurred during the year, together with any related contributions to overhead costs. All income from short-term deposits and the investment of unrestricted funds is credited to the Income and Expenditure Account on a receivable basis. Donations and benefactions are included in the Income and Expenditure Account only when they are not added to capital funds, but used for current expenditures.

#### **Pension schemes**

Pension costs are assessed on the latest actuarial valuation of the final salary scheme, and are accounted for on the basis of charging the cost of providing pensions over the period during which the College benefits from the employees' services.

#### Tangible fixed assets

#### a. Land and buildings

Land and buildings held for operational purposes are stated at cost. Freehold buildings are depreciated on a straight-line basis over the expected useful economic life of 50 years. Where land and buildings are acquired with the aid of specific bequests or donations they are capitalised as part of the cost of those assets.

Buildings under construction are valued at cost, based on the value of architects' certificates and other direct costs incurred to 30 June.

#### b. Maintenance and Renewal of premises

Major refurbishments of buildings are treated as capital expenditures and are depreciated over a twenty-year period.

#### c. Furniture, fittings and equipment

Furniture, fittings and equipment are capitalised and depreciated over their expected useful life as follows:

Furniture and fittings 10% per annum
Motor vehicles and general equipment 20% per annum
Computer equipment 33½% per annum

d. Rare books, silver, works of art and other assets not related to education

Rare books, silver, works of art and other assets not related to education, which are deemed to be inalienable, are not included in the balance sheet. Where such assets are acquired with the aid of specific bequests or donations they are capitalised as above. The related benefactions are credited to expendable capital.

The disposal of fixed assets is deemed to occur at the end of their expected useful life.

#### **Investments**

Quoted investments are included in the balance sheet at market value. Unquoted investments based on land and property are valued by Bursar's estimate calculated on the basis of capitalised income. Other unquoted investments are valued on the basis of the net invested sum.

#### **Stocks**

Stocks are valued at the lower of cost and net reliable value.

#### **Provisions**

Provisions are recognised when the College has a present legal or constructive obligation as a result of a past event, it is probable that a transfer of economic benefit will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

#### Foreign currencies

Transactions denominated in foreign currencies are recorded at the rate of exchange ruling at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated into sterling at year-end rates or, where there are related forward foreign exchange contracts, at contract rates. The resulting exchange differences are dealt with in the determination of income and expenditure for the financial year. No material sums were recorded this year.

#### **Taxation**

The College is an exempt charity within the meaning of Schedule 2 of the Charities Act 1993 and is a charity within the meaning of Section 506 (1) of the Taxes Act 1988. Accordingly, the College is exempt from taxation in respect of income or capital gains received within the categories covered by Section 505 of the Taxes Act 1988 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied to exclusively charitable purposes.

The College received no similar exemption in respect of Value Added Tax.

#### Contribution under Statute G II

The College is liable to be assessed for Contribution under the provisions of Statute GII of the University of Cambridge. Contribution is used to fund grants to colleges from the Colleges Fund. The College may from time to time be eligible for such grants.

#### Rounding adjustments

The figures appearing in these accounts are rounded to the nearest whole pound. At times this will give the appearance that a set of figures do not add up correctly, but this is not the case when the pence are taken into account.

#### CONSOLIDATED INCOME & EXPENDITURE ACCOUNT

#### FOR YEAR ENDED 30 JUNE 2007

		2007	2006
		£	£
INCOME	Note	~	~
Academic fees & charges	1	2,303,807	2,221,478
Residences, catering and conferences	2	3,362,886	3,788,065
Endowment income	3	1,856,626	1,744,537
Donations and Benefactions		117,826	117,800
Other income		70,225	108,225
Total income		7,711,371	7,980,106
EXPENDITURE			
Education	4	3,261,606	2,987,761
Residences, catering and conferences	5	3,632,219	3,331,933
Other expenditure	-	449,592	395,541
Total expenditure		7,343,416	6,715,235
OPERATING SURPLUS		367,954	1,264,871
Contribution to Colleges' Fund	6	105,282	15,553
		262,672	1,249,318
Transfer to income within restricted funds		202,715	125,790
NET SURPLUS		59,958	1,123,528

All of the activities of the College are classified as continuing.

#### CONSOLIDATED STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

#### FOR YEAR ENDED 30 JUNE 2007

		Unwestwisted funds		Unrestricted funds 20			2006
	Restricted Designates E		Undesignated	2007 Total	Total		
			£	£	£		
Net surplus before transfers	-	161,272	(101,315)	59,958	1,123,528		
Appreciation (depreciation) of investment assets (Note 9)	1,760,184	1,231,845	605,204	3,597,232	5,062,975		
Donations and benefactions	11,425	1,753,021		1,764,446	1,830,313		
Unspent income retained by restricted funds	202,715	-	-	202,715	125,790		
Transfer to buildings renewals	-	253,901	(253,901)	-	-		
Other transfers between Funds	-	( <u>4,215,018</u> )	4,215,018				
Total recognised gains/(losses) for the year	1,974,323	(814,978)	4,465,006	<u>5,624,351</u>	8,142,607		
Balance at start of year	18,083,071	23,036,028	23,542,674	64,661,773	56,519,166		
Balance at end of year	20,057,393	22,221,050	28,007,680	70,286,123	64,661,773		

## CONSOLIDATED BALANCE SHEET

#### **AS AT 30 JUNE 2007**

PINIED AGOSTO	Note			<b>2007</b> £	<b>2006</b> £
FIXED ASSETS Tangible assets	8			11,564,616	7,805,587
Investments	9			58,368,532	56,544,300
				69,933,148	64,349,887
CURRENT ASSETS				206.220	420.000
Stocks Debtors	10			396,330 1,592,619	429,809 1,074,248
Cash	10			( <u>416,736</u> )	(151,747)
				1,572,214	1,352,310
Creditors: amounts falling due within one year	11			1,219,239	1,040,425
NET CURRENT ASSETS				<u>352,975</u>	<u>311,886</u>
TOTAL NET ASSETS				70,286,123	64,661,773
CAPITAL AND RESERVES	12	Income/	Permanent	As at 30	As at 30
		Expendable capital funds	capital funds	June 2007	June 2006
Restricted funds held for collegiate purposes		6,524,803	13,532,590	20,057,393	18,083,071
Restricted funds held for non-collegiate purposes		0	0	0	0
Unrestricted funds (excluding pension asset/liability) TOTAL FUNDS	13	32,206,077 38,730,880	18,022,653	50,228,730	46,578,702 64,661,773
IVIALIUNDS	13 =	30,730,880	31,555,243	70,286,123	04,001,773

These accounts were approved by the Governing Body on 30 October 2007 and signed on their behalf by:

Lord Eatwell President Jonathan Spence Senior Bursar

# CONSOLIDATED CASH FLOW STATEMENT

# FOR YEAR ENDED 30 JUNE 2007

	Note	<b>2007</b> £	<b>2006</b> £
OPERATING ACTIVITIES			
Operating surplus Less: Investment income and donations Adjusted deficit Depreciation (Increase)/decrease in stocks (Increase)/decrease in debtors Increase/(decrease) in creditors	8 10 11	367,954 (1,974,452) (1,606,498) 696,003 33,479 (518,371) 178,814	1,264,871 (1,862,337) (597,466) 597,716 (5,889) (481,219) (608,498)
Net cash inflow/(outflow) from operating activities		( <u>1,216,573</u> )	( <u>1,095,355</u> )
RETURNS ON INVESTMENTS			
Freehold land and buildings Dividends and interest Profit on sale of investments	3 3 3	266,880 1,589,747 0	267,024 1,477,513 0
Net cash inflow/(outflow) from returns on investment		1,856,626	1,744,537
CONTRIBUTION TO COLLEGES' FUND	6	(105,282)	(15,553)
CAPITAL EXPENDITURE AND FINANCIAL INVE	STMENT		
Receipts from sales of investment assets Donations and benefactions Total capital receipts	9	24,717,027 <u>1,882,272</u> 26,599,299	14,910,722 <u>1,948,113</u> 16,858,835
Payments to acquire tangible fixed assets Payments to acquire investment assets Total capital expenditure	8 9	(4,455,032) ( <u>22,944,027</u> ) (27,399,059)	(636,920) ( <u>16,847,920</u> ) (17,484,840)
Net cash inflow/(outflow) from investing activities		( <u>799,760</u> )	(626,005)
NET CASH INFLOW/(OUTFLOW)		(264,988)	7,625
Net liquid funds at start of year		( <u>151,747</u> )	(159,372)
Net liquid funds at end of year		( <u>416,736</u> )	(151,747)

## QUEENS' COLLEGE, CAMBRIDGE NOTES TO FINANCIAL STATEMENTS YEAR ENDED 30 JUNE 2007

1 ACADEMIC FEES AND CHARGES			2007	2006
Publicly funded			£	£
Undergraduates			1,484,526	1,447,172
Postgraduates			137,289	154,546
Graduates Not publicly funded			73,902	73,593
Undergraduates			157,901	98,112
Postgraduates			40,268	54,896
Graduates			409,920	393,159
Total			2,303,807	2,221,478
Total			<u>2,505,007</u>	<u>2,221,170</u>
2 INCOME FROM RESIDENCES, CATERING	AND CONFE	RENCES		
Accommodation: College members			1,727,710	1,551,517
Conferences and banquets			367,687	570,597
Catering: College members			511,063	668,981
Conferences and banquets			<u>756,426</u>	<u>996,971</u>
Total			<u>3,362,886</u>	<u>3,788,065</u>
3 ENDOWMENT INCOME			2007	2006
3 ENDOWMENT INCOME	Income	Income	2007	2000
	from	from		
	restricted	unrestricted	Total	Total
	funds	funds		
	£	£	£	£
Income from:				
Freehold land and buildings	-	266,880	266,880	267,024
Dividends and interest	<u>571,323</u>	<u>1,018,424</u>	<u>1,589,747</u>	<u>1,477,513</u>
Total	<u>571,323</u>	<u>1,285,304</u>	<u>1,856,626</u>	<u>1,744,537</u>
Endown of income lights to Contribution (Note C)			1 200 122	1 200 564
Endowment income liable to Contribution (Note 6) Endowment income not liable to Contribution			1,389,132 467,494	1,380,564 <u>363,974</u>
Endowment income not habie to Contribution			1,856,626	303,974 1,744,537
			1,830,020	<u>1,/44,337</u>
4 EDUCATION EXPENDITURE			2007	2006
			£	£
Teaching			1,637,099	1,479,936
Tutorial			672,465	611,517
Admissions			259,362	243,874
Research			219,564	186,524
Scholarships and awards			96,653	124,522
Other educational facilities			<u>376,463</u>	341,387
Total			<u>3,261,606</u>	<u>2,987,761</u>
5 RESIDENCES, CATERING AND CONFEREN	NCES EXDEN	DITURE		
Accommodation:	College mer		1,438,340	1,244,624
1 100 of the first	_	and banquets	733,168	637,806
Catering:	College mer		729,107	566,229
		and banquets	731,603	883,27 <u>5</u>
Total		<b>.1</b>	3,632,219	3,331,933

# QUEENS' COLLEGE, CAMBRIDGE NOTES TO FINANCIAL STATEMENTS YEAR ENDED 30 JUNE 2007

				<b>2007</b> £	<b>2006</b> £
6 CONTRIBUTION TO COLLEGES' FUN	D			£	2
External Revenue income subject to contributio	n:				
Property income				266,880	267,024
Interest and dividends				211,442	<u>251,615</u>
				478,322	518,639
Income from Trust and Other funds subject to c	ontribution			<u>910,811</u>	<u>861,925</u>
ASSESSABLE INCOME				<u>1,389,132</u>	1,380,564
Less: Deductible items					
Half sums paid to scholars, exhibitioners, resear	ch students			20,959	17,910
Prizes				8,752	9,156
Half of Chapel maintenance				8,730	6,528
Net expenditure on the Library				106,105	87,316
College Teaching Officers				147,231	110,462
Research Fellows				133,597	117,417
Building Fund G II 4 vii (Note 19) Other deductible items				216,000	216,000
NET ASSESSABLE INCOME				747,759	815,774
Assessment:					
£300,000 @ 2% (£250,000 @ 2% in 2006)				6,000	5,000
£300,000 @ 6% (£250,000 @ 7% in 2006)				18,000	17,500
£147,759 @ 12% (£315,774 @13% in 2006)				17,731	41,051
Contribution payable				41,731	63,551
7 ANALYSIS OF EXPENDITURE BY ACT	IVITY				
				2007	2006
	Staff costs (note 16)	Other expenses	Depreciation	Total	Total
	£	£	£	£	£
Education (note 4)	1,775,380	1,206,096	280,130	3,261,606	2,987,761
Residences, catering and conferences (note 5)	1,690,011	1,526,335	415,873	3,632,219	3,331,933
Other	174,556	275,036	<u>0</u>	449,592	395,541
	3,639,947	3,007,466	<u>696,003</u>	7,343,416	6,715,235
Cost of the Alumni and Development Office (in	cluding fundra	aising and Al	umni relations)	270,736	231,909

#### **8 TANGIBLE FIXED ASSETS**

			2007	2006
	Freehold land and buildings	Furniture, fittings and equipment	Total	Total
	£	£	£	£
COST				
As at 1 July 2006	13,307,876	883,960	14,191,837	13,667,128
Disposals at cost	-	57,262	57,262	112,211
Additions at cost	4,250,177	204,855	4,455,032	<u>636,920</u>
Cost as at 30 June 2007	17,558,053	1,031,553	18,589,607	14,191,837
DEPRECIATION				
As at 1 July 2006	6,010,654	375,596	6,386,250	5,900,745
Eliminated on disposal	-	57,262	57,262	112,211
Charge for the year	<u>528,489</u>	<u>167,514</u>	696,003	<u>597,716</u>
Depreciation as at 30 June 2007	6,539,143	485,848	7,024,990	6,386,250
NET BOOK VALUE				
as at 30 June 2007	11,018,910	545,706	11,564,616	7,805,587
as at 30 June 2006	7,297,222	508,364	7,805,587	

Certain historic buildings and other inalienable assets are stated at nil value.

The insured value of all the College's operational buildings as at 30 June 2007 was £110m (2006: £104m).

### 9 INVESTMENT ASSETS

INVESTIMENT ASSETS		
	2007	2006
	£	£
Market value at start of year	56,544,300	49,544,127
Less: disposals proceeds	24,717,027	14,910,722
Add: acquisitions at cost	22,944,027	16,847,920
Add (Less): net gain (loss) on revaluation	4,013,232	5,062,975
Less: impairment on unquoted securities	<u>(416,000)</u>	0
Market value at end of year	<u>58,368,532</u>	<u>56,544,300</u>
Represented by:		
Land, buildings and other property	5,051,810	5,051,810
Quoted securities – equities	35,125,289	30,837,716
Quoted securities - fixed interest	9,024,090	8,719,504
Unquoted securities – equities	4,407,147	3,653,886
Cash held for reinvestment	4,760,196	8,281,384
Total	<u>58,368,532</u>	<u>56,544,300</u>

10 DEBTORS			2007	2006
			£	£
Catering & conference debtors			169,047	112,515
Other debtors			1,423,572	961,733
			<u>1,592,619</u>	1,074,248
11 CREDITORS: AMOUNTS			2007	2006
FALLING DUE WITHIN ONE YEAR				
			£	£
Caution monies			157,313	151,048
Student balances			30,710	28,602
Receipts in advance			260,517	36,289
Contribution to Colleges Fund			41,731	0
Other creditors			728,967	824,486
			<u>1,219,239</u>	1,040,425
12 CAPITAL AND RESERVES				
	Expendable capital funds	Permanent capital funds	Total	Total
			2007	2006
	£	£	£	£
Restricted funds				
Trust funds	6,524,803	13,532,590	20,057,393	18,083,071
Unrestricted funds				
Designated funds	22,038,887	182,163	22,221,050	23,036,028
Undesignated funds:	2,290,559	17,840,490	20,131,050	16,367,101
General capital	7,876,631	0	7,876,631	7,175,573
	38,730,880	31,555,243	70,286,123	64,661,773

#### Definition of Terms

**Restricted funds** – funds, the income of which may only be used for a particular purpose i.e. subject to a legally binding restriction such as a trust deed, or will.

Unrestricted funds – funds, the income of which may be used for any purpose.

**Designated funds** – funds, the income of which the Governing Body of the College has decided to use for a particular purpose.

**Undesignated funds** – funds, the income of which may be used for any purpose.

**General capital** - capital which can be used for revenue purposes.

**Permanent capital** —capital which the Governing Body of the College has no power to convert to income and apply as such.

**Expendable capital** - a fund which the Governing Body of the College has no obligation to retain as capital and the whole of which may therefore be expended.

**Trust fund** – a fund, the use of which is governed by the terms of a trust deed or an implied trust.

# 13 MOVEMENTS IN CAPITAL AND RESERVES

	Balance at the start of the year	Increase or (Decrease) in the year	Balance at the end of the year
	£	£	£
Restricted funds			
Expendable capital	5,872,435	652,369	6,524,803
Permanent capital	12,210,636	1,321,954	13,532,590
<u>Unrestricted funds</u>			
Designated, expendable capital	22,870,081	(831,194)	22,038,887
Undesignated, expendable capital	9,299,216	867,974	10,167,190
Designated permanent capital	165,947	16,216	182,163
Undesignated permanent capital	14,243,458	3,597,033	17,840,490
	64,661,773	5,624,351	70,286,123

#### 14 ANALYSIS OF RESTRICTED AND DESIGNATED UNRESTRICTED FUNDS

	Undesignated	Designated Restricted	Designated Unrestricted	Total	Total
	£	£	£	<b>2007</b> £	<b>2006</b> £
Fellowships Funds	0	10,315,155	2,748,797	13,063,952	11,808,732
Scholarships and Prizes Funds	0	3,134,827	6,881	3,141,708	2,835,351
Bursary Funds	0	3,478,751	960,646	4,439,397	3,968,442
Other Funds	<u>28,249,896</u>	3,128,660	18,262,509	<u>49,641,066</u>	46,049,247
Total	<u>28,249,896</u>	20,057,393	21,978,833	70,286,123	64,661,773

#### 15 CAPITAL ALLOCATION

Capital is invested in the following categories of assets:	Fixed assets	Investment assets	Net current assets	Total	Total
				2007	2006
Restricted funds	£	£	£	£	£
Expendable capital	32,518	6,492,286	-	6,524,803	5,872,435
Permanent capital	-	13,532,590	-	13,532,590	12,210,636
<b>Unrestricted funds</b>					
Designated, expendable capital	777,380	21,073,109	188,398	22,038,887	22,870,081
Expendable capital	-	10,163,552	3,637	10,167,190	9,299,216
Permanent capital	10,754,719	7,106,995	160,940	18,022,653	14,409,405
Total at end of year	11,564,616	58,368,532	352,975	70,286,123	64,661,773
Total at start of year	7,805,587	56,544,300	311,886	64,661,773	56,519,166

#### 16 STAFF COSTS

	College Fellows	Other academic	Non- academic	Total 2007	Total 2006
	£	£	£	£	£
Full employment cost of which:	965,222	181,605	2,493,121	3,639,947	3,326,015
Emoluments	793,116	181,605	1,959,511	2,934,231	2,732,905
Social security	60,158	0	156,619	216,777	206,580
Pension	111,948	0	376,991	488,939	386,530
Average staff numbers (full- time equivalents) Number of Fellows (Michaelmas Term, FTEs)	18.8	n.a.	105.0	123.8	120.9
President and Professors				17	16
University Teaching Officers				26	27
College Teaching Officers				4	4
Bye Fellows				8	8
Research Fellows				7	7
College Administrative Officers				4	3

No employee earned over £70,000 in this year.

# 17 CAPITAL COMMITMENTS

At 30 June 2007 future capital expenditure authorised and committed amounted to £1m (2006 - £6m)

#### 18 RELATED PARTIES

The College maintains a Register of Interest for all Fellows and College employees with spending authority. It is updated every six months and during the year to 30th June 2007 it reveals that no material events occurred.

19 BUILDING FUND UNDER STATUTE GII, 4(vii)	2007	2006
, ( )	£	£
Balance at start of the year	4,113,736	3,552,911
Transfer	216,000	216,000
Investment income	89,341	80,466
Capital appreciation	247,514	264,359
- Expenditure	0	0
Balance at end of the year	<u>4,666,591</u>	<u>4,113,736</u>
20 ESTATES REPAIRS AND IMPROVEMENTS FUND	2007	2006
	£	£
Balance at start of the year	941,880	891,345
Transfer	50,552	50,724
- Expenditure	0	<u>(189</u> )
Balance at end of the year	<u>992,432</u>	<u>941,880</u>

#### QUEENS' COLLEGE, CAMBRIDGE NOTES TO FINANCIAL STATEMENTS YEAR ENDED 30 JUNE 2007

#### 21 PENSION SCHEMES

#### **Universities Superannuation Scheme**

The College participates in the University Superannuation Scheme (USS), a defined benefit scheme which is externally funded and contracted out of the State Second Pension (S2P). The assets of the scheme are held in a separate trustee-administered fund. The College is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reliable basis and therefore, as required by FRS17 'Retirement Benefits', accounts for the scheme as if it were a defined contribution scheme. As a result, the amount charged to the income and expenditure account represents the contributions payable to the scheme in respect of the accounting period.

The latest actuarial valuation of the scheme was at 31 March 2005. The assumptions which have the most significant effect on the result of the valuation are those relating to the rate of return on investments (i.e. the valuation rate of interest) and the rates of increase in salary and pensions. In relation to the past service liabilities, the financial assumptions were derived from market yields prevailing at the valuation date. It was assumed that the valuation rate of interest would be 4.5% per annum, salary increases would be 3.9% per annum (plus an additional allowance for increase in salaries due to age and promotion in line with recent experience), and pensions would increase by 2.9% per annum. In relation to the future service liabilities, it was assumed that the valuation rate of interest would be 6.2% per annum, including an additional investment return assumption of 1.7% per annum, salary increases would be 3.9% per annum (also plus an additional allowance for increase in salaries due to age and promotion), and pensions would increase by 2.9% per annum. The valuation was carried out using the projected unit method.

At the valuation date, the market value of the assets of the scheme was £21,740 million and the value of the past service liabilities was £28,308 million indicating a deficit of £6,568 million. The assets were therefore sufficient to cover 77% of the benefits which had accrued to members after allowing for expected future increases in earnings.

Using the Minimum Funding Requirement prescribed assumptions introduced by the Pensions Act 1995, the scheme was 126% funded at the valuation date and under the Pension Protection Fund regulations introduced by the Pensions Act 2004 it was 110% funded.

The institution contribution rate required for future service benefits alone at the date of the valuation was 14.3% of pensionable salaries but the trustee company, on the advice of the actuary, decided to maintain the institution contribution rate at 14% of pensionable salaries.

Surpluses or deficits which arise at future valuations may impact on the College's future contribution commitment. An additional factor which could impact the funding level of the scheme is that with effect from 16 March 2006, USS positioned itself as a 'last man standing' scheme so that in the event of the insolvency of any of the participating employers in USS, the amount of any pension funding shortfall (which cannot otherwise be recovered) in respect of that employer will be spread across the remaining participating employers and reflected in the next actuarial valuation of the scheme.

The next formal triennial actuarial valuation is due as at 31 March 2008. The contribution rate will be reviewed as part of each valuation.

The total pension cost for the College was £117,203 (previous year: £105,832). The contribution rate payable by the College was 14% of pensionable salaries.

#### **CCFPS**

The College is a member of a multi-employer defined benefit scheme, the Cambridge Colleges Federated Pension Scheme, in the United Kingdom. The Scheme is a defined benefit final salary pension scheme that was originally set up, under an interim Trust Deed on 19 July 1977 as a defined benefit scheme. The Scheme is deemed to be a registered pension scheme under the terms of Schedule 36 of the Finance Act 2004. The College's employees covered by the Scheme are contracted-out of the State Second Pension (S2P).

The date of the most recent full actuarial valuation was at 31 March 2005. The Annual Report for the year ended 30 June 2005 presented the FRS17 valuation results. Those FRS17 valuation results use the valuation data updated by an Actuary who is not an employee or officer of the College and/or its subsidiaries.

The contribution made by the College was £323,261 (previous year: £246,344), excluding PHI premiums.

The College has a long-term commitment to this pension scheme. In order to save unnecessary expense, the next FRS valuation results will be presented following the next triennial valuation. The College has not collated the information for earlier years that would be necessary in order to fully comply with the requirements of FRS17.

The College has elected to change benefits for service from 1 April 2004 for all members by:

- Capping service at 40 years (previously uncapped); and
- Paying unreduced pensions from age 65 (previously 60).